			WO	RK PL	AN						
DLI/KRA	Expected Output/Del iverable	Activity Description	Description of Sub-Activities	Unit (persons, days, consultan ts, workshop s)	No. of Unit s	Unit Cost	Total Cost	Start Date	End Date	Lead departm ent for impleme ntation	Collaborati ng Department s
Program Mana	ngement/Coord	lination									
Participating counties that have put in place core governance arrangements to manage public funds(DLI 2)	Established program managemen t structures	Nomination and Appointment of County Program Steering Committee;C ounty Program Technical Committee and CPIU	Orientation and issuing of appointment letters to the various committee members	5days; 30pax	-	-	-	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
		Procurement of office equipments for program coordination	Requisition of desktop computers	Desktop computers	1	124, 000. 00	124,0 00.00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
		office	Requisition of a 2 Way workstation	2 Way workstatio n	1	250, 000. 00	250,0 00.00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A

Requisition of 10 Laptops	Laptops	10	240, 000. 00	2,400 ,000. 00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
Requisition of a 3-in-1 Printer	3-in-1 Printer	1	140, 000. 00	140,0 00.00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
Requisition of a Fire proof filing cabinet	Fire proof filing cabinet	1	390, 000. 00	390,0 00.00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
Requisition of a Wooden office book cabinet	Wooden office book cabinet	2	220, 000. 00	440,0 00.00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
Requisition of 20 Toners	Toners	20	25,0 00.0 0	500,0 00.00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
Requisition of Stationery	Stationery	1	1,12 9,04 0.00	1,129 ,040. 00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
Requisition of Camera	Camera	1	300,	300,0 00.00	Sept. 2024	Dec. 2024	Public Service &	N/A

					000.				Adminis tration	
		Requisition of a Projector	Projector	1	230, 000. 00	230,0 00.00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
		Requisation of 4bay bulk filers	4bay bulk filers	1	536, 000. 00	536,0 00.00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
Developed and approved annual workplans and budgets	Preparations of draft annual workplans and budgets	Technical meetings and workshops to draw the draft annual workplans & budgets by the CPIU	12pax; 2days; DSA	24	14,0 00.0 0	336,0 00.00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
	Approval of the annual workplans & budgets	Technical meetings to approve the annual workplans &	10Pax CPSC; 12pax CPTC; DSA	20	16,8 00.0 0	336,0 00.00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
		budgets by the CPTC and CPSC		2	18,2 00.0 0	36,40 0.00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
KDSP II M&E framework	Development and implementati	Customise county level	2days workshop; 12pax	30	14,0	420,0 00.00	Sept. 2024	Dec. 2024	Public Service &	N/A

Developed and implemente	on of KDSP II M&E framework	KDSP II results framework	CPIU; 3pax M&E		00.0				Adminis tration	
d			Conferenc e Package	30	6,00 0.00	180,0 00.00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
		Monitoring implementation of KDSP II M&E framework	N/A	0	-	-	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
County level internal program progress missions conducted	Conduct monthly county level internal program progress missions	CPIU to meet on a Bi -monthly basis to check progress of the program	12pax ;1day meeting; DSA	72	14,0 00.0 0	1,008 ,000. 00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
	Conduct Quarterly county level internal program progress missions	CPTC to meet on quarterly basis to check progress of the program	12pax ;1day meeting; DSA	48	16,8 00.0 0	806,4 00.00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
	Conduct semi annually county level internal	CPSC to meet twice a year to check progress of the program	8pax DSA	8	16,8 00.0 0	134,4 00.00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A

program progress missions		2pax DSA	2	18,2 00.0 0	36,40 0.00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
Conduct quarterly program related steering and	CPTC and CPSC to meet on quarterly basis to check progress of the program	10Pax CPSC; 12pax CPTC; DSA for 3	60	16,8 00.0 0	1,008 ,000. 00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
technical committee meetings		days	8	18,2 00.0 0	145,6 00.00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
Conduct quarterly program related CPTC with	CPTC and CPIU to meet on quarterly basis to check progress of the program	12pax CPTC; DSA for 4 days	48	16,8 00.0 0	806,4 00.00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
CPIU		12pax CPIU; DSA for 4days	48	14,0 00.0 0	672,0 00.00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
Program Implementati on facilitation	CPTC and CPIU activities facilitation	12pax CPTC; DSA for 4 days	48	16,8 00.0 0	806,4 00.00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
		12pax CPIU;	48	14,0	672,0 00.00	Sept. 2024	Dec. 2024	Public Service &	N/A

			DSA for 4days		00.0				Adminis tration	
Joint Nation unty/W bank implem tion su	forld Mission nenta pport	World Bank mission	1 day workshop 40 pax (All Committe es & the	40	14,0 00.0 0	560,0 00.00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
mission hosted		Project site visits	All committee s & Delegates at no cost	N/A	-	-	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
CPIU trained	Training of the CPIU on program/proj ect Management	Workshops to capacity build the unit on KDSP II	2days workshop; 12pax; 2pax facilitators	24	14,0 00.0 0	336,0 00.00	Sept. 2024	Dec. 2024	Public Service & Adminis tration	N/A
			conference hire (12 pax for 2 days)	24	6,00 0.00	144,0 00.00	Sept. 2024	Dec. 2024	Public Service and Adminis tration	N/A
KRA I: Sustainable Fin	ancing and Evnandi	tura Managamant				14,88 3,040 .00				

Increased county OSR collection by at least 5 % annually (DLI 3)	Enhanced county OSR collection and administrati on, including automation	Review and improve guidelines on Revenue mapping as guided by the model tarriffs and Pricing Policy	Take stock of all County houses and Land that can be leased or rented for identification of opportunities of OSR new/additional streams.	2pax each Sub County(R oads); 2pax each Sub County(Re venue); 2pax each Sub County (Environm ent); for 6days(Lun ches)	144	2,80 0.00	403,2 00.00	Sept. 2024	Dec. 2024	Finance, Executiv e Services & Economi c Planning	Environmen t, Roads, PSA
			Take stock of all County assets that can be leased or rented including market stalls, Jua Kali shades, landing sites, boats, fish markets, sports fields, social halls, amphitheate r, County studio, Gyms, trac tors, ATCs, VTCs, ECDE centers, water Boazers, rigs etc	1pax per departmen t per subcounty for 4 days(Lunc hes)	80	2,80 0.00	224,0 00.00	Sept. 2024	Dec. 2024	Finance, Executiv e Services & Economi c Planning	Trade, Fisheries,SS TM,Livesto ck, Water

Take stock of all structured revenue sources; and, identification of opportunities of OSR new streams(structure d). Structured streams include SBP(Trade Dept); Liqour (SSTM Dept); Advertisements (Roads & Public Works Dept); Land	2pax per departmen t per S.C; 6 departmen ts; 7 days (Lunches)	336	2,80 0.00	940,8 00.00	Sept. 2024	Dec. 2024	Finance, Executiv e Services & Economi c Planning	All departments
nt); VTCs(Education) and,								
ATCs(A.L.F). Take stock of all unstructured revenue sources; Identification of opportunities of OSR new streams(Unstruct ured); and, Identification of all new and	47 Revenue stations by 2pax for 2 days(Lunc hes)	188	2,80 0.00	526,4 00.00	Sept. 2024	Dec. 2024	Finance, Executiv e Services & Economi c Planning	All departments

		current collection points.								
	Review revenue forecasting tools/method s	Analysing the trends of revenue; Identification of new development to increase on revenue; and Developing a scientific tool in the RMS to be able to forecast OSR with accuracy	30pax(Sys tem administra tor, All Directors(Relevant), Assistant Directors Revenue & 2pax CA); 2days workshop (Lunches)	60	2,80 0.00	168,0 00.00	Sept. 2024	Dec. 2024	Finance, Executiv e Services & Economi c Planning	All Departments
Developed Revenue Enhanceme nt Plans (REAPs) as guided by the OSR Potential &	Identification of high potential OSR streams as recommende d by the OSR	Stakeholders engagement ;SWOT Analysis; and, Set clear targets and objectives.	Conferenc e hire (30 pax for 1 days)	30	6,00 0.00	180,0 00.00	Oct. 2024	Oct. 2024	Finance, Executiv e Services & Economi c Planning	All departments
Tax gap Study	Potential & Tax gap Study		Transport reimburse ment	30	3,00 0.00	90,00 0.00	Oct. 2024	Oct. 2024		

Develop strategies to enhance the high potential OSR streams	Expanding the tax base; increasing compliance through enforcement measures; introducing the new revenue sources; tax awareness meetings(Public Participation).	4pax per departmen t; 4pax Revenue staff; and,11pax CBEF for 4 days	220	2,80 0.00	616,0 00.00	Oct. 2024	Oct. 2024	Finance, Executiv e Services & Economi c Planning	All departments
Financial Modelling,ta rriffs and pricing	Review charges as per the recommendation s of the Model tariffs and Pricing Policy; and, Sensitisation of	Conference hire (35 pax for a day)	35	6,00 0.00	210,0 00.00	Oct. 2024	Oct. 2024	Finance, Executiv e Services & Economi c Planning	All departments
	the County Directors on tariff and pricing policy to prepare for domestication; and,	Transport reimburse ment	35	3,00 0.00	105,0 00.00	Oct. 2024	Oct. 2024	Finance, Executiv e Services & Economi c Planning	All departments
	Review charges as per the recommendation s of the Model	Conferenc e hire (30 pax for a day)	30	6,00 0.00	180,0 00.00	Oct. 2024	Oct. 2024	Finance, Executiv e Services	All departments

		tariffs and Pricing Policy; and, Sensitisation of Cabinet and COs on tariff and pricing policy to prepare for domestication.	Transport reimburse ment	30	3,00 0.00	90,00	Oct. 2024	Oct. 2024	& Economi c Planning Finance, Executiv e Services & Economi c Planning	All departments
			2pax Consultant from CRA- Transport	2	40,0 00.0 0	80,00 0.00	Oct. 2024	Oct. 2024	Finance, Executiv e Services & Economi c Planning	All departments
			2pax Consultant from CRA -DSA for 2days	4	16,8 00.0 0	67,20 0.00	Oct. 2024	Oct. 2024	Finance, Executiv e Services & Economi c Planning	All departments
Expanded Revenue base	Cleaning up of tax registers	Licencing officers to update the system after verification	4pax Licencing officers & 1pax Assistant	20	2,80 0.00	56,00 0.00	Oct. 2024	Oct. 2024	Finance, Executiv e Services	Trade,Touri sm & Enteprise developmen t,

	Develop technical specification s and business process requirements for upgrading of the integrated county revenue	Identify modules that are missing in the current system; develop process requirements; and, technical specifications.	Director Revenue; Lunches for 4 days 4pax ICT team, 5 pax financial reporting unit;8pax Director(A ssistants); 4 days meeting	68	3,92 0.00	266,5 60.00	Oct. 2024	Dec. 2024	Economi c Planning Finance, Executiv e Services & Economi c Planning	Fisheries,SS TM,A.L.F, Water Tourism and ICT
	management system									
Developed a County Revenue policy and accompanin g regulations	Develop a County Revenue policy and accompaning regulations	Draft the County Revenue policy	40pax (All County Directors; OCA;Assi stant Directors Revenue) for 2days	80	6,00 0.00	480,0 00.00	Nov. 2024	Dec. 2024	Finance, Executiv e Services & Economi c Planning	All Departments
			Transport reimburse ment 2pax Consultant from	2	3,00 0.00 40,0	240,0 00.00 80,00 0.00	Nov. 2024	Dec. 2024		

				CRA- Transport 2pax Consultant from CRA -DSA for 2days	4	16,8 00.0 0	67,20 0.00	Nov. 2025	Dec. 2024		
			Stakeholder engagement for the drafted County revenue policy	20pax(All key stakeholde rs); 30pax County Directors/ Officers; A day conference	50	6,00 0.00	300,0 00.00	Dec. 2024	Dec. 2024	Finance, Executiv e Services & Economi c Planning	All Departments
Commitments are kept within resources availability, action plans are implemented on time, bills are paid on time, and the stock of pending bills is kept to a minimum (DLI 4)	Reduced Outstanding commitmen ts and pending bills	Develop a pending bills action plan	Sensitisation of the Accounting officers, Accountants and Procurement officers on the budget cycle; Capacity Building on records keeping,tracking and reporting of pending bills including advanced excel training to the Accountants;	30 PO(Exec. & CA); 13COs; 50 Accountan ts; 2 days workshop	186	3,92 0.00	729,1 20.00	Sept. 2024	Sept. 2024	Finance, Executive Services & Economic Planning	All Departments

		and, Capacity building on projects life cycle from the the procurement stage to the payment stage.								
		Verification and tracking of the pending bills by the internal audit team	10 Internal Auditors; 15 days	150	3,92 0.00	588,0 00.00	Sept.2 024	Oct. 2024	Finance, Executiv e Services & Economi c Planning	All departments & County Assembly
	Accrual accounting readiness and preparation of opening balances	Capacity build the accounting officers, accountants, procurement officers and revenue officers on accrual accounting &preparation of Asset registers.	30 PO(Exec. & CA); 13COs; 50 Accountan ts and, 8 Revenue Officers; 2 days workshop	202	3,92 0.00	791,8 40.00	Sep- 24	Nov- 24	Finance, Executiv e Services & Economi c Planning	All departments & County Assembly
SUB TOTAL 1						7,479 ,320. 00				

KRA 2: Intergovernmental Coordination, Institutional Performance, and Human Resource Management

Consolidated HR data for decision- making, improved payroll integrity, and budget control on staffing (DLI 5)	Approved Organizatio nal structure and Staff Establishme nt	Review county organization al structures and staff establishmen ts for all departments in the County/CA	Capacity building for the office of the County Secretary; County Public Service Board and the Human Resource division/CA on organizational structures and staff establishments.	2pax Consultant from PSC- Transport 2pax Consultant from PSC -DSA for 3days 2pax OCS,2pax CPSB, 2pax CA and 6pax HR Division; and,1pax M&E(Par ticipants); Transport for 13pax 3days Conferenc e for	2 6 39 45	40,0 00.0 0 16,8 00.0 0 3,00 0.00	80,00 0.00 100,8 00.00 117,0 00.00 270,0 00.00	Sept. 2024	Oct. 2024	Public Service & Adminis tration	County Public Service Board; Office of the County Secretary and Head of County Public Service; and County Assembly of Kwale.
			Sensitisation for all departments, County Public Service Board and County Assembly on organizational structures and	Participant s(6pax @ for 10 departmen ts; 2pax CPSB; and, 2pax CA);	384	50.0	19,20 0.00	Sept. 2024	Oct. 2024	Public Service & Adminis tration	County Public Service Board; Office of the County Secretary and Head of

staff establishments.	Water for the participant s for 3days	64	150.	9,600				County Public Service; and County Assembly of Kwale.
	3 days workshop(County Venue) for 64pax(Lun ch & Tea)	192	3,92 0.00	752,6 40.00				
Review of the existing organizational structures and staff establishments by departments	Supportin g departmen ts,CPSB and CA to review existing organizati onal structures and staff establishm ents	-	-	-	Sept. 2024	Oct. 2024	County Public Service Board; and Public Service and Adminis tration.	All departments ; Office of the County Secretary and Head of County Public Service; and County Assembly of Kwale.
Updating and aligning of the approved staff establishment into the	3pax HR division; & 3pax Budget Division	18	14,0 00.0 0	252,0 00.00				

programme based budget as per the required standards	for 3days workshop(Per diem) 3days Conferenc e fees for 6pax	18	6,00 0.00	108,0				
Approval and uploading of the same on the county website.	Approval of 13 organizati onal structures and staff establishm ents for 10departm ents,Offic e of the County Attorney; the County Public Service Board and County Assembly of Kwale.	_	-	-	Sept. 2024	Oct. 2024	Cabinet; and, County Public Service Board	Public Service and Administrati on; Office of the County Secretary and Head of County Public Service; and,Depart ment of Tourism Trade & Enteprise Developmen t

	Cleaned HR data	Conduct HR and Skills Audit	Capacity building for the office of the County Secretary; County Public Service Board; the Human Resource division; and, County Assembly on the HR and Skills Audit exercise.	2pax PSC(Cons ultants);2p ax OCS,2pax CPSB, 2pax CA and 6pax HR Division(P articipants); 1pax M&E 3days Conferenc e Note:No costing since the training will be done together with the Organogra m & Staff			-	Sept. 2024	Oct. 2024	Public Service & Adminis tration	County Public Service Board; Office of the County Secretary and Head of County Public Service; and County Assembly of Kwale.	
--	--------------------	-----------------------------	---	--	--	--	---	------------	-----------	---	--	--

Sensitisation for all departments, County Public Service Board and County Assembly on the HR and Skills Audit exercise.	Participant s(6pax @ for 10 departmen ts; 2pax CPSB; and, 2pax CA). 3 days sensitisati on workshop. Note:No costing since the training will be done together with the Organogra m & Staff establishm ent sensitisati on	_	-		Sept. 2024	Oct. 2024	Public Service & Adminis tration	County Public Service Board and Office of the County Secretary and Head of County Public Service
Data Collection and Analysis	Participant s (10 Data	200	3,92	784,0	Oct. 2024	Nov. 2024	Public Service	Office of the County
and Analysis	collectors;	200	0.00	784,0 00.00	ZUZ 4	2024	&	Secretary;
	3 data		0.00	00.00			Adminis	County
	analysts; 5						tration	Public
							uation	Service
	HR							Service

	and 2 ICT officers);1 0 days exercise; Transport via County Vehicles. Laptops & Internet connectivity			-	Oct. 2024	Nov. 2024	Public Service & Adminis tration	Tourism, Trade & Enterprise Developmen t Office of the County Secretary; County Public Service Board; and Tourism, Trade & Enterprise Developmen t
	Water	200	50.0	10,00 0.00	Oct. 2024	Nov. 2024	Public Service & Adminis tration	N/A
Preparation of the action plan for implementing the recommendation s of the HR (HRM processes and headcount)	1pax OCS,2pax CPSB, 4pax HR Division, 2pax CA; 1pax M&E	20	6,00 0.00	120,0 00.00	Nov. 2024	Dec. 2024	Public Service & Adminis tration	County Public Service Board; Office of the County Secretary and Head of

	and Skills Audit; and implement the same.	2days Conferenc e							County Public Service; and County Assembly of Kwale.
		Transport reimburse ment	20	3,00 0.00	60,00 0.00				
Conduct Payroll Cleansing	Alignment of HR data with Payroll data and the approved staff establishment; and, update data as per the HR (HRM processes and headcount) and Skills Audit outcomes on the Payroll system (IPPD/HRIS-ke)	8pax HR Team and 2pax CA, 5 days conference (County Venue)	50	3,92 0.00	196,0 00.00	Nov. 2024	Dec. 2024	Public Service & Adminis tration	County Assembly of Kwale
Improving HR Records management processes,sys tems and capacities	Capacity building of records management staff on records Management processes and systems	Participant s -8pax Records Staff (Executive), 2pax Records Staff (Asssembl y); 3days conference	36	6,00 0.00	216,0 00.00	Nov. 2024	Nov. 2024	Public Service & Adminis tration	County Public Service Board and Office of the County Secretary and Head of County Public Service

			Transport reimburse ment 2pax Consultant from National Archives- Transport	2	3,00 0.00 40,0 00.0 0	90,00 0.00 80,00 0.00				
			2pax Consultant from National Archive - DSA for 3days	6	16,8 00.0 0	100,8 00.00				
		Digitisation of Records (Electronic Document Management System)	1 Scanner	1	94,0 00.0 0	94,00 0.00	Nov. 2024	Jun. 2025	Public Service & Adminis tration	N/A
Payroll Audit	Preparation for a Special Payroll Audit to be conducted by the OAG	A workshop on Special Payroll Audit for HR/Payroll, Internal Audit staff, County Assembly of Kwale and CPSB.	Participant s=5pax HR/Payrol 1,3pax Internal Audit, 2pax CA and 2pax CPSB; 14pax	28	6,00 0.00	168,0 00.00			Public Service & Adminis tration	CPSB; CA;OCS; and, Finance, Executive Services & Economic Planning.

	conference for 2days							
	Transport reimburse ment	28	3,00 0.00	84,00 0.00				
	2pax Consultant from OAG- Transport	2	40,0 00.0 0	80,00 0.00				
	2pax Consultant from OAG -DSA for 2days	4	16,8 00.0 0	67,20 0.00	Nov. 2024	Nov. 2024		
Preparation of a checklist for actual self-internal audit in preparation for the independent verification agent.	Director Internal Audit; Director HRM; Payroll Manager; and CA representat ive (At no cost)	_	_	-	Nov. 2024	Nov. 2024	Finance, Executiv e Services & Economi c Planning	Public Service & Administrati on; and CA
Serialising documents in preparation for submission to the OAG team.	5pax HR/Payrol 1 & 2pax CA	-	_	-			Public Service & Adminis tration	CA

		Development of an action plan for implementin g the recommenda tions of the OAG indepth payroll audit	Establishment of an adhoc committee (HR,Finance,CP SB,OCS) to develop action plans for implementing the recommendation s; and Implementation of critical activities on payroll cleansing.	3pax HR,2pax Finance,2 pax CPSB,1pa x OCS	8	-	•		CPSB	Finance;PS A & OCS
Accountability	Performanc	Placing of	Workshop on	Participant	72				Finance,	All
for results	e Indicators	County	Identification of	s(10pax		6,00	432,0		Executiv	Departments
through performance	and Targets (Institutiona	Departments and	Performance Targets and	CPMS; 12pax PM		0.00	00.00		e Services	
management	1 &	Agencies on	Indicators that	Champion					&	
(DLI 6)	Individual)	performance	are aligned to the	s from					Economi	
	Aligned to	contracting	County Planning	each					c	
	County	_	Frameworks,	departmen					Planning	
	Priorities		ADPs and the	t; 2pax						
			approved budget	CA);						
				3days						
				conference	70				T:	A 11
				Transport reimburse	72	3,00	216,0		Finance, Executiv	All Departments
				ment		0.00	00.00		e	Departments
				mont		0.00	00.00		Services	
									&	
									Economi	

I I	1		Ì	Ī		1	İ	ı ı
							C Dlamaina	
							Planning	
	2pax	2					Finance,	All
	Consultant		40,0	80,00			Executiv	Departments
	from		0.00	0.00			e	
	Min.PS-		0				Services	
	Transport						&	
							Economi	
							c	
							Planning	
	2pax	6			Sep.	Sep.	Finance,	All
	Consultant		16,8	100,8	2024	2024	Executiv	Departments
	from		0.00	00.00			e	
	Min.PS -		0				Services	
	DSA for						&	
	3days						Economi	
							c	
							Planning	
Departmental	10pax	100			Oct.	Oct.	Finance,	All
sensitisation and	CPMS-		2,80	280,0	2024	2024	Executiv	Departments
drafting of	Support to		0.00	00.00			e	
performamance	departmen						Services	
contract for FY	ts in						&	
2024/2025	drafting						Economi	
	their PCs						c	
	for 10days						Planning	
Negotiation and	10pax	50			Oct.	Oct.	Finance,	All
Vetting of the	CPMS at		2,80	140,0	2024	2024	Executiv	Departments
draft	different		0.00	00.00			e	
Performance	departmen						Services	
Contracts	ts for						&	
	5days						Economi	

	,	•			•	_		-	
								c Planning	
	Signing of the Performance Contracts between Governor and CECMs	N/A	0	-	-	Oct. 2024	Oct. 2024	Office of the County Secretar y	All departments
Cascading of the Performance Contracts	Signing of PCs between the CECM and the COs, between the COs and the Directors, from the Directors to individuals through the Staff Performance Appraisal System.	N/A	0	-	-				
Monitoring and Reporting of performance	County Performance Management and Coordination Secretariat (CPMCS) Quarterly and mid-year assessment of the Performance contracts and Staff Performance	10days for 10pax(CP MCS)	100	2,80 0.00	280,0 00.00	sep. 24	jun.2 025	Office of the County Secretar y	All departments & County Public Service Board

	Appraisal across department and individual levels.								
Annual Performance Evaluation at the county and individual level	Self-assessment, moderation, report writing, release of performance evaluation results and deployment of rewards and sanctions on performance.	10days for 10pax(CP MCS)	100	2,80 0.00	280,0 00.00	jun. 2025	jun. 2025		
Development and implementati on of the change management plan on	Drafting of a change management plan on integrated PM by the CPMCS for 2days	10pax for 2days	20	2,80 0.00	56,00 0.00	jun. 2025	jun. 2025	Office of the County Secretar y	County Public Service Board and County Assembly
integrated performance management	Sensitisation of County CO and Directors from	45pax for a day conference	45	6,00 0.00	270,0 00.00	jun. 2025	jun. 2025		
	all departments on the Change Management Plan on integrated PM	Transport reimburse ment	45	3,00 0.00	135,0 00.00	jun. 2025	jun. 2025		

			Implementation and follow up of the change management plan on integrated PM	10days for 10pax(CP MCS)	100	2,80 0.00	280,0 00.00	jun. 2025	jun. 2025	Office of the County Secretar y	All departments & County Public Service Board
SUB TOTAL 2							6,409 ,040. 00				
KRA 3:Oversig											
Improved county public investments which are aligned to citizen service delivery needs (DLI 7)	Members of the County Assembly sensitized on oversight	Capacity building for MCA for oversight role	Training and sensitisation on roles of Members of the County Assembly	Conference e Transport	150 150 34	14,0 00.0 0 6,00 0.00 10,0 00.0 0	2,100 ,000. 00 900,0 00.00 340,0 00.00	Sept. 2024	Oct. 2024	Public Service & Adminis tration	County Assembly of Kwale
	Community -led county project implementa tion committees at village level structures	Develop guidelines for project management committees, which incorporate gender, VMGs, and	Workshop to customise guidelines for community led Project Management Committees.	12pax (CPIU); 4pax SSTM; and 2pax OCA; 2pax CCU; Conferenc	60	6,00 0.00	360,0 00.00	Sep.20 24	Oct. 2024	Public Service & Adminis tration	SSTM

reviewed and established	other disadvantage d groups		e for 3days							
			Transport	60	3,00 0.00	180,0 00.00	Sep.20 24	Oct. 2024	Public Service & Adminis tration	SSTM
	Capacity building of the Administrato rs and the Community Development officers (CDOs) on monitoring and Oversight and feedback mechanisms.	One day training of Administrators and the Community Development officers (CDOs) at subcounty levels	150pax for a day(Lunch & Transport)	150	3,00 0.00	450,0 00.00	Oct. 2024	Nov. 2024	Public Service & Adminis tration	SSTM
	Capacity building of the Project Management Committees on monitoring and Oversight and feedback mechanisms.	One day trainings to be done by Administrators and the Community Development officers (CDOs) at village unit levels at no cost.	N/A	0	-	-	Nov. 2024	Nov. 2024	SSTM	Public Service & Administrati on

Proposed infrastructure investments screened	Screening of proposed infrastructure investments(financial and economic feasibility,en vironmental, social and climate change)	Customise Environmental Social Framework (ESF) manual to aid in institutionalizing Environmental Social Health & Safety (ESHS) System	12pax (CPIU); 4pax SSTM; and 2pax OCA; 2pax CCU; Conferenc e for 3days Note: No costing,to be conducted together with the guidelines for project manageme nt committee s	0	-	-				
		Field screening of proposed investments	10pax(Ne ma/Dosh/SDSP/2pa x Safeguard s officers/G ender Officer/G RM	70	3,92 0.00	274,4 00.00	Nov. 2024	Nov. 2024	Environ ment, Natural resource s & Urban planning	SSTM; PSA; Finance,Exe cutive Services & Economic Planning

Sensitisatio n and capacity building for	Sensitisation and capacity building for departments	Workshop to train all departments on screening of	Officer/2p ax Relevant project departmen t/M&E); 7 days exercise 3pax for one day workshop from 10	35	6,00 0.00	210,0 00.00	Nov. 2024	Nov. 2024	Environ ment, Natural resource	SSTM; PSA; Finance,Exe cutive
departments responsible for screening conducted	responsible for screening of projects	projects	departmen ts & 5pax (2pax Safeguard s;GRM;Ge nder; Project Coordinat or)						s & Urban planning	Services & Economic Planning
			Transport	35	3,00 0.00	105,0 00.00				
Stock take of all County Projects conducted	Conduct a stock take of all County Projects	Conduct desk review of all county projects	2pax M&E 2pax SG; GRM;Gen der;Progra m Coordinat or; Director	24	2,80 0.00	67,20 0.00	Nov. 2024	Nov. 2024	Environ ment, Natural resource s & Urban planning	SSTM; PSA; Finance,Exe cutive Services & Economic Planning

		Conduct field	SSTM for 3days(Lun ches)	56						
		visit/verification of all county projects	2pax M&E 2pax SG; GRM;Gen der;Progra m Coordinat or; Director SSTM for 7 days	30	14,0 00.0 0	784,0 00.00				
Project data uploaded in the investment dashboards	Uploading of project data in the investment dashboards	Gather all County Project Data & status and upload in the investment dashboards	2pax M&E 2pax SG; 2pax ICT;Gend er;Progra m Coordinat or; Director SSTM; and Director Communi cation for 5days	50	2,80 0.00	140,0 00.00	Dec. 2024	Dec. 2024	Tourism , Trade & Enterpri se Develop ment(To urism & ICT)	Public Service & Administrati on
Developed	Develop	Training of ICT	6pax ICT	12			Sept.	April	Tourism	Public
open public investment	open public investment	staff on Implementation	Team for 2days		6,00 0	72,00 0.00	2024	.202 5	, Trade &	Service &

database with citizen feedback interface	database system with citizen feedback interface		Transport reimburse ment	12	3,00	36,00 0.00			Enterpri se Develop ment(To urism & ICT)	Administrati on
GRM committees operationali sed	Establishmen t of GRM committees at the county; subcounty; and, ward level.	GRM Sensitisation meetings at the ward level.	8 pax (CEC, Chief Officer Devolutio n,Program Coordinat or; GRM;Gen der;2pax SG; and, an administra tor); 20days(Tr ansport & Lunch)	160	5,00 0.00	800,0 00.00	Oct. 2024	Nov. 2024	Public Service & Adminis tration	SSTM; and ,Environme nt
			Water	240	50.0 0	120,0 00.00				
	Capacity building of the GRM committees	Training of the GRM committees	180pax ward level; 45pax S.County Level; and, 15pax	250	3,92 0.00	980,0 00.00	Nov.2 024	Dec. 2024	Public Service & Adminis tration	Social service & Talent Managemen t

	Gender officers trained	Training of gender officers	Workshop for gender officers	County Level; 10pax facilitators for 6days 45pax(10p ax departmen tal gender champions ; 27pax gender officers; 3facilitator s; Program Coordinat or; 1pax CPSB; Director HRM; GRM;& M&E); 2days conference Transport reimburse	90	6,00 0.00	540,0 00.00	Dec. 2024	Jan.2 025	Social services & Talent Manage ment Social services	Public Service & Administrati on Public Service & Service & Administrati
				ment		0.00	00.00			& Talent Manage	Administrati on
SUB TOTAL 3				<u> </u>			8,728 ,600.			ment	
							00				

GRAND TOTAL		
	37,50	
	0,000	
	.00	

COUNTY GOVERNMENT OF KWALE

SECOND KENYA DEVOLUTION SUPPORT PROGRAM (KDSP II)

CASH FLOW PLAN FOR THE FINANCIAL YEAR 2024/25

					CHOIL	ILOWI				4 7 7 1 1 1					
		Item Description	JU L	AU G	SEP	ОСТ	NOV	DEC	JAN	FE B	MAR	APR	M AY	JUN	TOTAL
		Participating counties that													
		have put in place core governance arrangements to													
		manage public funds(DLI 2)													
	1	Established program management structures						6,439,04 0							6,439,04 0
,	2	Developed and approved annual workplans and budgets			708,40 0										708,400
	3	KDSP II M&E framework Developed and implemented				600,00									600,000
4	4	County level internal program progress missions conducted			1,008,0 00			1,649,20 0			1,960,00 0			1,478,4 00	6,095,60 0
:	5	Joint National/County/ Worldbank implementation support missions hosted					560,000								560,000

6	CPIU trained	480,00							480,000
	Increased county OSR collection by at least 5 % annually (DLI 3)	0							-
7	Enhanced county OSR collection and administration, including automation	627,20		940,800	694,400				2,262,40 0
8	Developed Revenue Enhancement Plans (REAPs) as guided by the OSR Potential & Tax gap Study		1,618,2 00						1,618,20 0
9	Expanded Revenue base		322,56 0						322,560
1 0	Developed a County Revenue policy and accompaning regulations			867,200	300,000				1,167,20 0
	Commitments are kept within resources availability, action plans are implemented on time, bills are								_

	paid on time, and the stock of pending bills is kept to a minimum (DLI 4)								
1 1	Reduced Outstanding commitments and pending bills	1,520,9 60	588,00 0						2,108,96 0
	Consolidated HR data for decision-making, improved payroll integrity, and budget control on								-
1 2	Approved Organizational structure and Staff Establishment Cleaned HR data	596,60	1,112,6 40						1,709,24 0
1 3				1,476,8 00	180,000		94,00 0		1,750,80 0
1 4	Payroll Audit			399,200					399,200
	Accountability for results through performance management (DLI 6)								-

	Performance Indicators and Targets (Institutional & Individual) Aligned to County Priorities	898,80 0	420,00 0		70,000		70,00 0	1,091,0 00	2,549,80 0
	Improved county public investments which are aligned to citizen service delivery needs (DLI 7)								-
	Members of the County Assembly sensitized on oversight	3,340,0 00							3,340,00
,	Community-led county project implementation committees at village level structures reviewed and established		990,00						990,000
	screened	-		274,400					274,400
	Sensitisation and capacity building for departments responsible for			315,000					315,000

	screening conducted													
2 0	Stock take of all County Projects conducted					851,200								851,200
2	Project data uploaded in the investment dashboards						140,000							140,000
2 2	Developed open public investment database with citizen feedback interface										108,0 00			108,000
2 3	GRM committees operationalised					920,000	980,000							1,900,00
2 4	Gender officers trained							810,000						810,000
	TOTAL	_	-	9,179,9 60	5,651,4 00	6,604,6 00	10,452,6 40	810,000	_	1,960,00 0	272,0 00	_	2,569,4 00	37,500,0 00

N o	Activity	Responsible party for implementation	Start Date	End Date	Budget (in KES)
1	Established program management structures	Public Service & Administration	Sep-24	Dec-24	6,439,040
2	Developed and approved annual workplans and budgets	Public Service & Administration	Sep-24	Dec-24	708,400
3	KDSP II M&E framework Developed and implemented	Public Service & Administration	Sep-24	Dec-24	600,000
4	County level internal program progress missions conducted	Public Service & Administration	Sep-24	Dec-24	6,095,600
5	Joint National/County/Worldbank implementation support missions hosted	Public Service & Administration	Sep-24	Dec-24	560,000
6	CPIU trained	Public Service & Administration	Sep-24	Dec-24	480,000
7	Enhanced county OSR collection and administration, including automation	Finance, Executive Services & Economic Planning	Sep-24	Dec-24	2,262,400
8	Developed Revenue Enhancement Plans (REAPs) as guided by the OSR Potential & Tax gap Study	Finance, Executive Services & Economic Planning	Oct-24	Oct-24	1,618,200
9	Expanded Revenue base	Finance, Executive Services & Economic Planning	Oct-24	Dec-24	322,560
10	Developed a County Revenue policy and accompaning regulations	Finance, Executive Services & Economic Planning	Nov-24	Dec-24	1,167,200
11	Reduced Outstanding commitments and pending bills	Finance, Executive Services & Economic Planning	Sep-24	Nov-24	2,108,960
12	Approved Organizational structure and Staff Establishment	County Public Service Board; and Public Service and Administration and cabinet	Sep-24	Oct-24	1,709,240
13	Cleaned HR data	Public Service & Administration	Sep-24	Jun-24	1,750,800
14	Payroll Audit	Public Service & Administration, Finance, Executiveser vices & Economic planning	Nov-24	Nov-24	399,200

	TOTAL				37,500,000
24	Gender officers trained	Public Service & Administration	Oct-24	Nov-24	810,000
23	GRM committees operationalised	Public Service & Administration	Oct-24	Nov-24	1,900,000
22	Developed open public investment database with citizen feedback interface	Tourism, Trade & Enterprise Development(Tourism & ICT)	Sep-24	Apr-25	108,000
21	Project data uploaded in the investment dashboards	Tourism, Trade & Enterprise Development(Tourism & ICT)	Dec-24	Dec-24	140,000
20	Stock take of all County Projects conducted	Environment, Natural resources & Urban planning	Nov-24	Nov-24	851,200
19	Sensitisation and capacity building for departments responsible for screening conducted	Environment, Natural resources & Urban planning	Nov-24	Nov-24	315,000
18	Proposed infrastructure investments screened	Environment, Natural resources & Urban planning	Nov-24	Nov-24	274,400
17	Community-led county project implementation committees at village level structures reviewed and established	Public Service & Administration,SSTM	Sep-24	Nov-24	990,000
16	Members of the County Assembly sensitized on oversight	Public Service & Administration	Sep-24	Oct-24	3,340,000
5	Performance Indicators and Targets (Institutional & Individual) Aligned to County Priorities	Office of the County Secretary	Sep-24	Jun-24	2,549,800